

Smart Connected Services

Investor Presentation

Information as of November 27, 2018

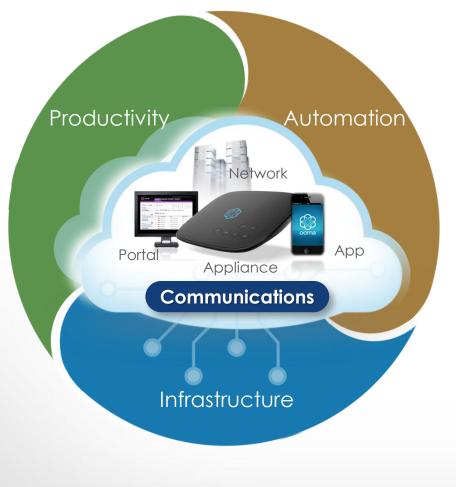
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This presentation contains forward-looking statements. In particular, statements regarding future economic performance, finances, and expectations and objectives of management constitute forward-looking statements. Forward-looking statements can be identified by the fact that they do not relate strictly to historical facts and generally contain words such as "believes", "expects", "may", "will", "should", "seeks", "approximately", "intends", "plans", "estimates", "anticipates", and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Although the forward-looking statements contained in this presentation are based upon information available at the time the statements are made and reflect management's good faith beliefs, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements to differ materially from anticipated future results. Important factors that could cause actual results to differ materially from expectations include, among others: inability to attract new customers on a cost-effective basis; our inability to retain customers; intense competition; our reliance on retailers and reseller partnerships to sell our products; our reliance on vendors to manufacture the on-premise appliances and end-point devices we sell; our reliance on third parties for our network connectivity and co-location facilities; our reliance on third parties for some of our software development, quality assurance and operations; our reliance on third parties to provide the majority of our customer service and support representatives; our limited operating history; and interruptions to our service. You should not place undue reliance on these forward-looking statements, which speak only as of the date hereof. We do not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law.

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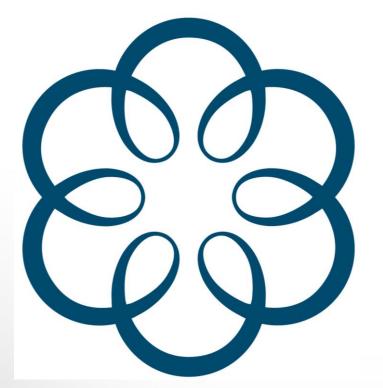


www.ooma.com

Ooma is a cloud/SaaS provider of communications and other connected services, with solutions for business, home, and mobile users

Company Overview





Founded 2004

HQ: Sunnyvale, California

IPO in 2015, NYSE: OOMA

Multi-tenant SaaS platform

~969k core users

~90% recurring revenue

~100% recurring revenue retention

650+ Employees/contractors

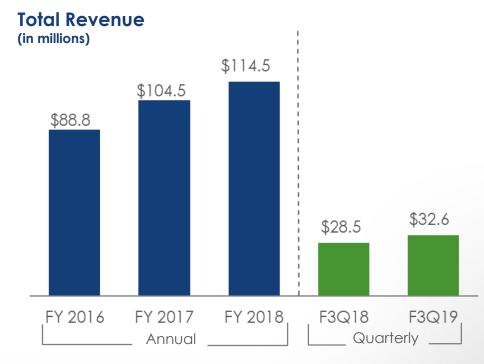
Investment Highlights

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Massive Connected Services Opportunity **Unique Hybrid Saas Platform Solution Disruptive Cloud Communications** and **Other Connected Services Efficient Integrated Go-to-Market** Strategy

Predictable SaaS Subscription Business/Financial Model

1: Core users include home user accounts and buisiness user extensions.



Mega Trends Drive Our Business



Cloud Communications

"Traditional methods for voice are ripe for replacement." - Macquarie

SMB SaaS

"SMBs are expanding the SaaS market opportunity for vendors." - JPMorgan

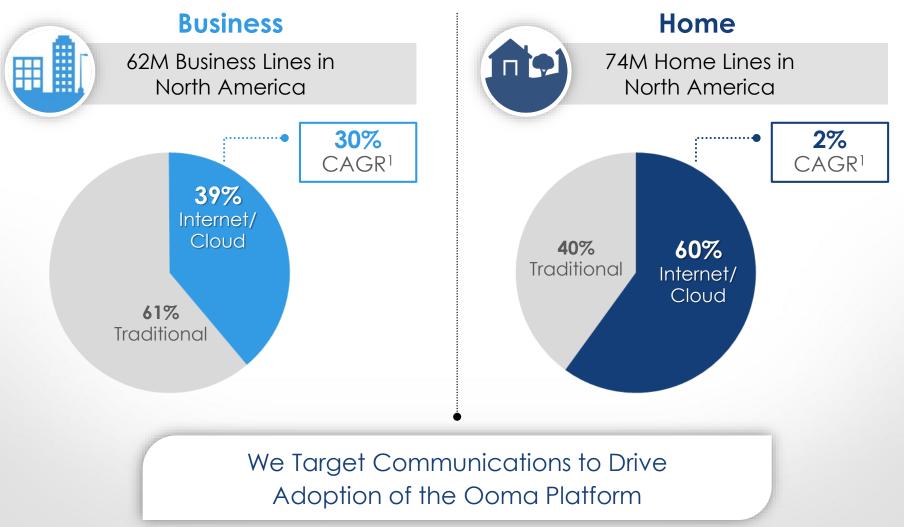
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"The Internet of Things represents huge potential ... need for more ... systems to deploy, manage and make use of ... devices." - IDC



Disruptive Cloud Communications Opportunity



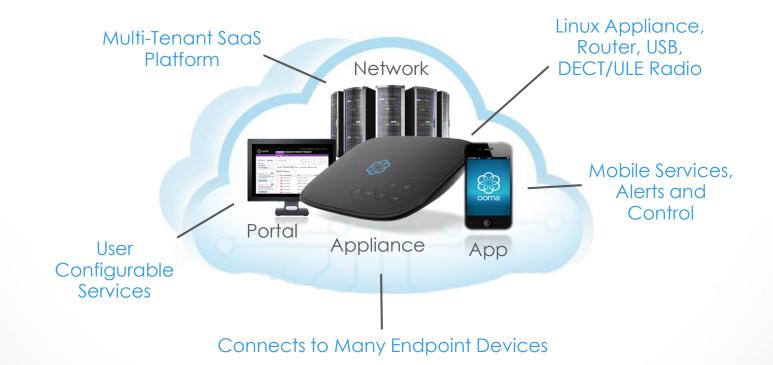


1:2013 - 2016

Source: FCC Voice Telephone Services: Status as of December 31, 2016, CRTC Communications Monitoring Report 2016, IDC; U.S. Consumer Landline Voice Services 2014-2018 Forecast

Unique SaaS Platform





Integrated, Managed Platform Enabling Both Communications and Other Connected Services



Customers Rate Ooma #1



Consumer

Reports





| | Business | Choice: Overall | | ervices | — | | |
|---------------------|----------|--------------------|-------------|---------|----------|----------|----|
| | 6 | 7 | | 8 | | | 9 |
| ooma | | | | | | 8.9 | |
| Google Voice | | | | | | 8.8 | |
| PhonePower | | | | | 8.6 | | |
| RCN | | | | | 8.6 | | |
| Charter | | | | | 8.6 | | |
| Vonage | | | | 8 | .3 | | |
| ShoreTel | | | | 8 | .3 | | |
| Spectrum | | | | 8 | .3 | | |
| RingCentral | | | | 8.1 | | | |
| MagicJack | | | | 7.9 | | | |
| Cisco | | | | 7.9 | | | |
| Avaya | | | 7.5 | | | | |
| Skype | | | 7.4 | | | | |
| Verizon | | | 7.4 | | | | |
| AT&T | | | 7.4 | | | SIN | |
| Comcast | | 7.1 | | | | ° DP | SS |
| AVERAGE | | | | 8.1 | | PEMALEON | |
| | | RED=BUSIN | IESS CHOICE | | 1 | CH010 | × |

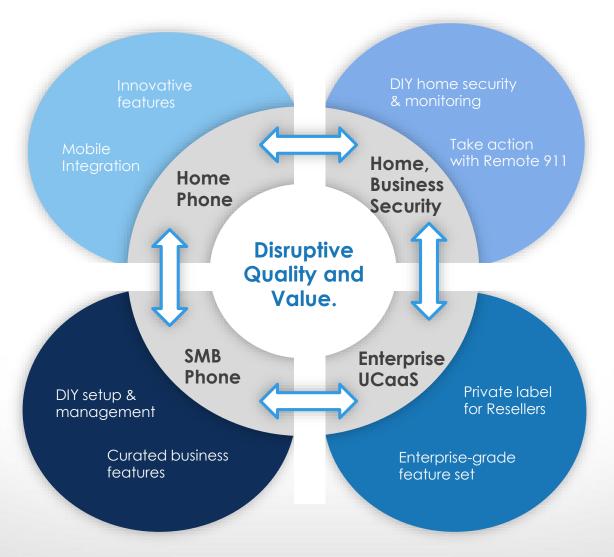


Top Ranked by Readers in last 7 surveys, including 2018

| | Туре | Provider | Reader scor | e i Surv | ey resu | ilts | |
|-------|-----------|------------------------------|-------------|-------------|-------------|--------------|---------|
| Order | | | 0 | 00 Value | Reliability | Call quality | Sunnort |
| 1 | VolP | Ooma | 88 | | • | • | • |
| 4 | VOIP | wow | 82 | • | 0 | 0 | - |
| 3 | VoIP | Vonage | 81 | | • | • | |
| 4 | VolP | SuddenLink | 78 | | • | • | - |
| 5 | VolP | MagicJack | 78 | 0 | • | 0 | - |
| 6 | VoIP | Bright House Networks | 77 | 0 | • | • | 0 |
| 7 | fiber | Verizon FiOS | 76 | 0 | 0 | 0 | 0 |
| 8 | VoIP | RCN | 75 | 0 | • | • | - |
| 9 | VolP | Cablevision/Optimum | 75 | 0 | • | • | • |
| 10 | VolP | Cox | 74 | 0 | • | • | 0 |
| 11 | land | Cincinnati Bell | 73 | 0 | 0 | • | - |
| 12 | land | Cox | 73 | 0 | • | • | 0 |
| 13 | land | TDS | 73 | 0 | • | • | - |
| 14 | VolP | Charter | 72 | 0 | 0 | • | • |
| 15 | fiber (2) | AT&T U-verse | 72 | • | • | • | 0 |
| 16 | fiber 😰 | CenturyLink | 72 | 0 | • | • | - |
| 17 | land | Windstream | 70 | • | • | • | 0 |
| 18 | land | Verizon | 70 | 0 | • | • | |
| 19 | land | FairPoint | 70 | • | • | • | - |
| 20 | VolP | Time Warner Cable | 69 | • | 0 | 0 | |
| 21 | fiber | Frontier | 69 | • | • | • | - |
| 22 | land | CenturyLink | 69 | | • | • | 0 |
| 23 | VolP | Comcast/Xfinity | 69 | | 0 | • | |
| 24 | land | Frontier | 68 | | • | 0 | 0 |
| 25 | land | AT&T | 67 | | - | - | 0 |

Ooma Ecosystem





SMB Phone: Ooma Office

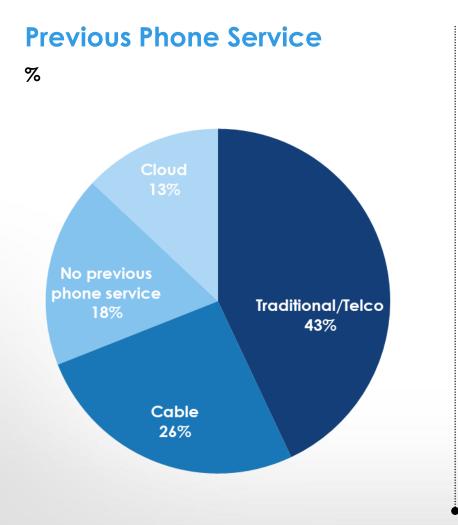




- Suite of user configurable cloud
 PBX features
- Broadest solution available
- Eliminates expensive specialist IT support
- Makes small businesses sound like big businesses

Small Businesses Are Switching From Traditional/Cable Phone Service





Reasons For Purchasing Ooma Office

- 1. Cost savings/unlimited nationwide calling
- 2. Easy to install/simple to configure
- 3. Uses regular (existing) phones
- 4. Powerful features
- 5. Great voice quality

Enterprise UCaaS: Ooma Enterprise



Enterprise Services

- Integrations
- Collaboration
- Rich Telephony
- Contact Center
- Global Service
- Mobile Apps
- High Availability
- Tailored Desk
 - phone Experience
- Reporting

And More!



IP Phones

- Enterprise Targeted Solution
- Enhanced Quality Of Service
- Bespoke Solutions
- White Label with Partners

Home Phone: Ooma Telo





- Free home phone service, just pay taxes and fees
- Innovative Premier features
- Ideal for families with children, multi-generational households, homes with in-home businesses, second homes, and anyone who cares about safety

Homes Are Switching From Traditional/Cable Phone Service



Previous Phone Service % No Previous Service 6% Cable 22% Traditional/Telco 49% Other VOIP 23%

Reasons For Purchasing Ooma Telo

- 1. Free Calling/No More Phone Bills
- 2. Uses Existing Home Phones
- 3. Easy Installation
- 4. Great Voice Quality
- 5. Bundled Calling Features/Premier Features

Home Security: Ooma Home





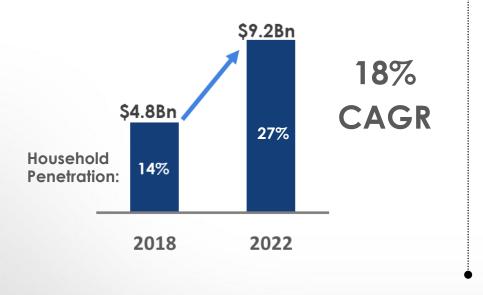
- Do-it-yourself home security that leverages the Ooma Telo
- Rich notifications
- Remote 911 for emergency response from anywhere
- Video with A.I. facial recognition
- Unique wireless technology

Smart Home Growth Opportunity



Smart Home Security Market Growth*

North America



Ooma Opportunity

- Large, growing market
- Unique integrated solution
- Leverage existing platform/customers
- Disrupt expensive traditional security

*Source: https://www.statista.com/outlook/281/104/security/northamerica#market-revenue

Integrated Growth Strategy



amazon.com.

Efficient Marketing

TV / Traditional Media

- Broad Reach
- Low Cost
- Builds Brand Image



Online

Targeted Campaigns

- Directly
- Through Retailers



Social / Word of Mouth



Walmart >

Direct Sales



Resellers And Partners

Cost-Effective Sales

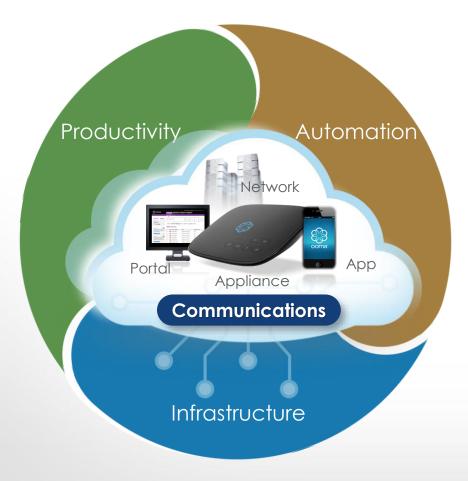
Leading Retailers

1: PC Magazine, 2017, for Ooma's Small Business Solution

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Growth Drivers





- SMB/Home Cloud Communications
- Enterprise UCaaS
- Security and Other Connected Services
- International Markets

Investment Highlights



Massive Connected Services Opportunity

Unique Hybrid SaaS Platform Solution

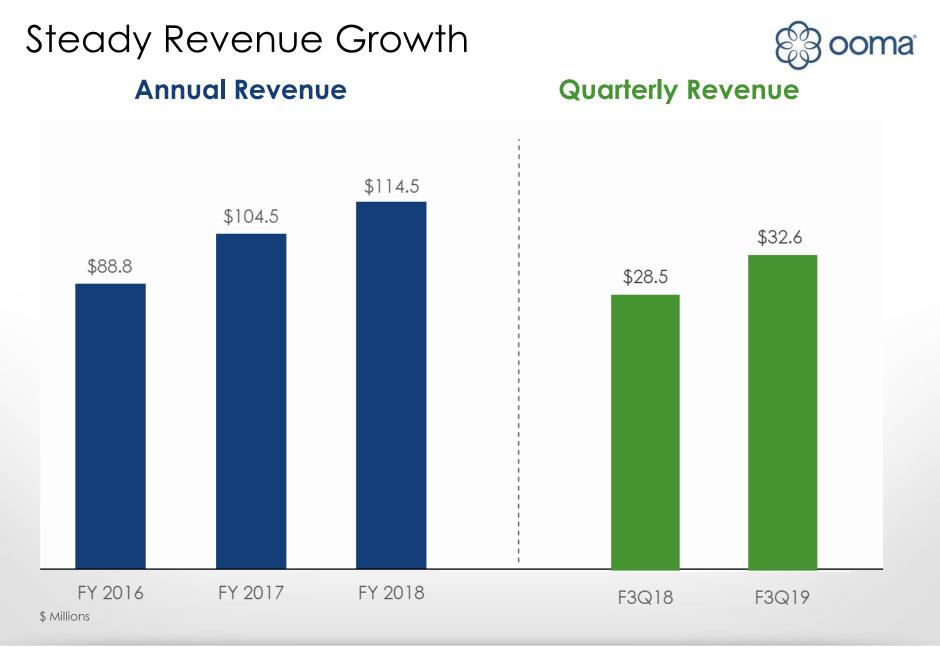
Disruptive Cloud Communications and Other Connected Services

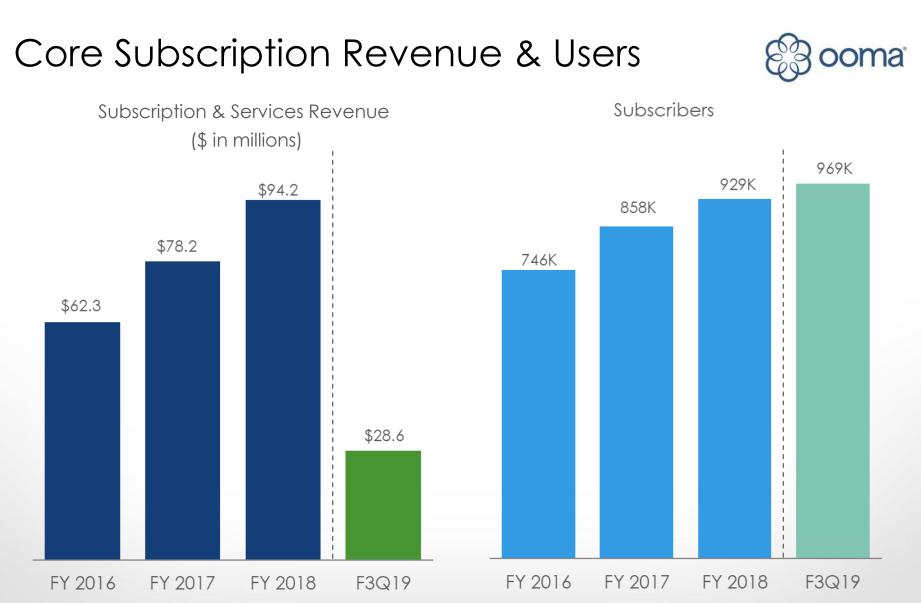
Efficient Integrated Go-to-Market Strategy

Predictable SaaS Subscription Business/Financial Model



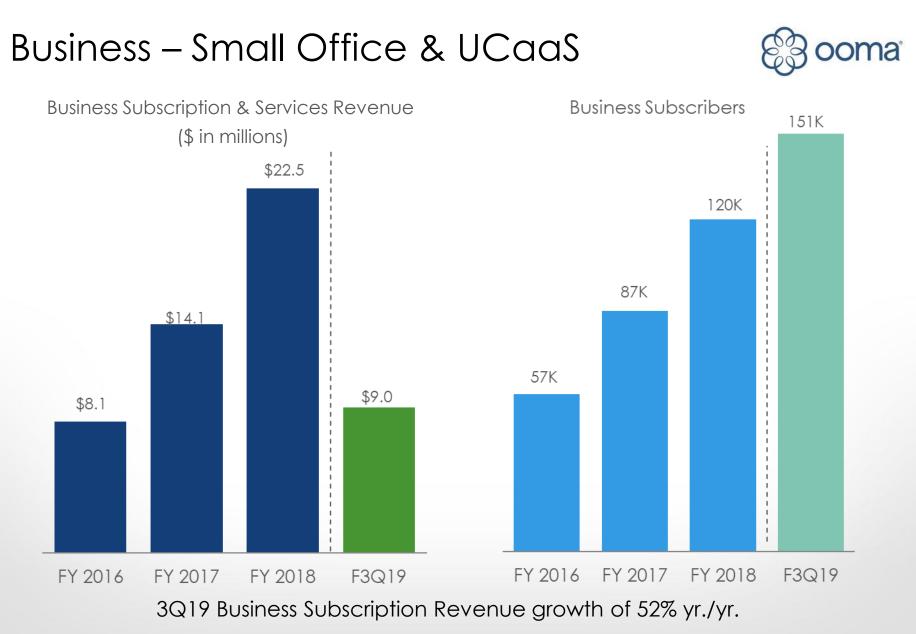
Financial Overview





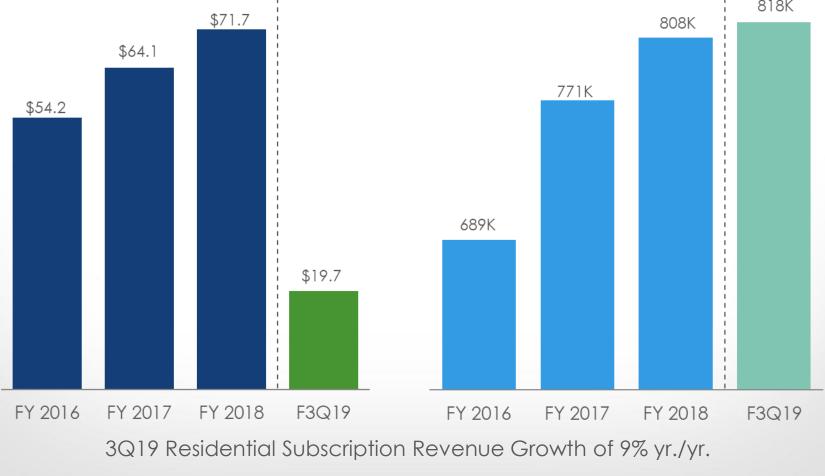
3Q19 Combined Business and Residential Subscription Revenue Growth of 20% yr./yr.

Overall Subscription & Services Revenue Excluding Talkatone

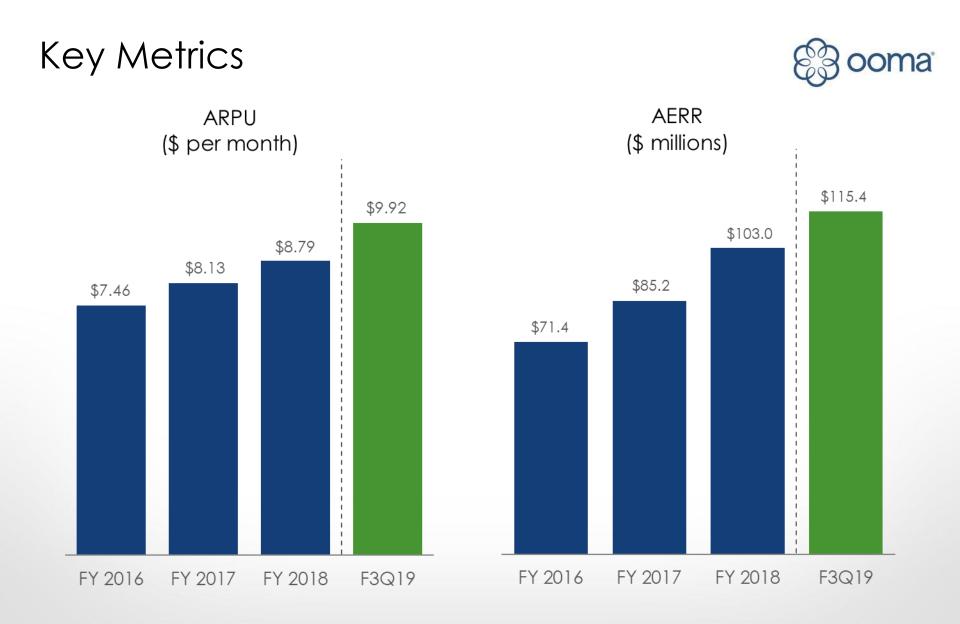


Business Subscription & Services Revenue Includes Ooma Office and Ooma Enterprise





Residential Subscription & Services Revenue Excluding Talkatone

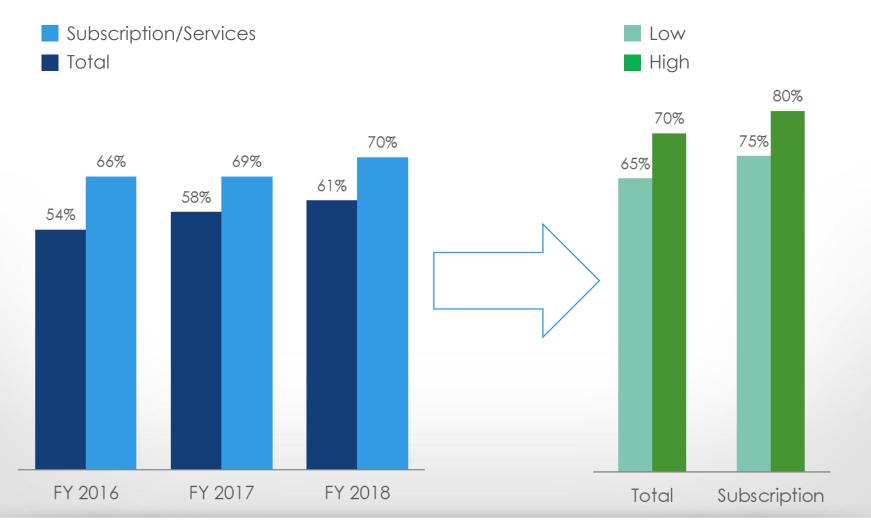


ARPU is blended monthly average subscription and services revenue per core user/seat. AERR is annualized exit recurring revenue.

Improving Gross Margin



Long-Term Gross Margin Ranges



Strong Financial Position



| (\$ millions) | FY 2017 | FY 2018 | 9 mos. F19 |
|--|---------|---------|------------|
| Cash and Investments (no debt) | \$53.2 | \$51.8 | \$46.9 |
| Cash from (used in) Operations | \$0.4 | \$3.2 | (\$1.8) |
| Capital Spending | (\$1.6) | (\$2.5) | (\$1.4) |
| Cash used for Acquisitions & Other Financial Activities | (\$1.6) | (\$3.8) | (\$4.7) |
| Adjusted EBITDA | (\$1.4) | (\$0.2) | (\$1.4) |

Long-Term Target Model (Non-GAAP)



| % REVENUE | FY 2017 | FY 2018 | F3Q18 | F3Q19 | long-term Ranges |
|---|---------|---------|-------|-------|---------------------|
| Subscription & Services Gross Margin | 69% | 70% | 71% | 72% | 75% - 80% |
| Total Gross Margin | 58% | 61% | 61% | 63% | 65% - 70% |
| Sales & Marketing | 31% | 31% | 31% | 32% | 20% - 25% |
| Research & Development | 20% | 22% | 23% | 23% | 12% - 15% |
| General & Administrative | 10% | 9% | 10% | 11% | 6% - 8% |
| Adjusted EBITDA | (1%) | (0%) | (0%) | (1%) | 20% - 25% |

Note: Non-GAAP excludes amortization of Intangibles and stock-based compensation expenses



Thank you

GAAP to Non-GAAP Reconciliation



| \$ Thousands | FY2015 | FY 2016 | FY 2017 | FY 2018 | F3Q18 | F3Q19 |
|---|-----------|------------|------------|------------|--------------------------|-----------|
| GAAP Gross Profit | \$35,477 | \$46,910 | \$59,329 | \$68,092 | \$17,166 | \$20,073 |
| Add : Stock-based compensation expense and related taxes | 36 | 437 | 1,038 | 1,129 | 262 | 257 |
| Amortization of Intangibles | 122 | 163 | 162 | 183 | 40 | 146 |
| Non-GAAP Gross Profit | \$35,635 | \$47,510 | \$60,529 | \$69,404 | \$17,468 | \$20,476 |
| GAAP Sales and Marketing | \$22,276 | \$28,534 | \$33,768 | \$37,302 | \$9,127 | \$10,755 |
| Add : Stock-based compensation expense and related taxes | (41) | (611) | (1,455) | (\$1,857) | (406) | (371) |
| Amortization of Intangibles | - | - | - | - | - | (45) |
| Non-GAAP Sales and Marketing | \$22,235 | \$27,923 | \$32,313 | \$35,445 | \$8,721 | \$10,339 |
| GAAP Research and Development | \$12,290 | \$18,502 | \$24,239 | \$29,328 | \$7,476 | \$8,593 |
| Add : Stock-based compensation expense and related taxes | (169) | (1,683) | (3,619) | (4,046) | (1,038) | (1,022) |
| Amortization of Intangibles | (5) | (6) | (7) | (6) | (1) | (1) |
| Non-GAAP Research and Development | \$12,116 | \$16,813 | \$20,613 | \$25,276 | ı ı \$6,437 | \$7,570 |
| GAAP General and Administrative | \$6,650 | \$12,561 | \$14,598 | \$15,186 | \$3,890 | \$4,589 |
| Add : Stock-based compensation expense and related taxes | (180) | (1,922) | (3,754) | (4,086) | (1,016) | (1,125) |
| Amortization of Intangibles | (179) | (224) | (179) | (124) | (39) | (5) |
| Acquistion related costs | - | - | - | (118) | - | - |
| Change in fair value of acquisition-related contingent consideration | (656) | 281 | - | - | - | - |
| Non-GAAP General and Administrative | \$5,635 | \$10,696 | \$10,665 | \$10,858 | \$2,835 | \$3,459 |
| GAAP Operating Loss | (\$5,739) | (\$12,687) | (\$13,276) | (\$13,724) | (\$3,327) | (\$3,864) |
| Add : Stock-based compensation expense and related taxes | 426 | 4,653 | 9,866 | 11,118 | l 2,722 | 2,775 |
| Amortization of Intangibles | 306 | 393 | 348 | 313 | 80 | 197 |
| Acquistion related costs | - | - | - | 118 | I I _ | - |
| Change in fair value of acquisition-related contingent consideration | 656 | (281) | - | - | - - | - |
| Non-GAAP Operating Loss | (\$4,351) | (\$7,922) | (\$3,062) | (\$2,175) | (\$525) | (\$892) |