# Como

### **Smart Connected Services**

**Investor Presentation** 

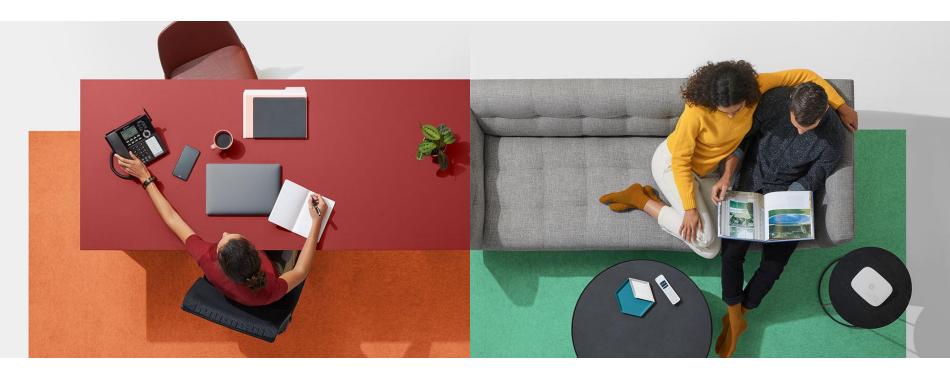
March 5, 2020

#### Safe Harbor Statement

This presentation contains forward-looking statements. In particular, statements regarding future economic performance, finances, and expectations and objectives of management constitute forward-looking statements. Forward-looking statements can be identified by the fact that they do not relate strictly to historical facts and generally contain words such as "believes", "expects", "may", "will", "should", "seeks", "approximately", "intends", "plans", "estimates", "anticipates", and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Although the forward-looking statements contained in this presentation are based upon information available at the time the statements are made and reflect management's good faith beliefs, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements to differ materially from anticipated future results. Important factors that could cause actual results to differ materially from expectations include, among others: inability to achieve the intended results from our acquisition of Broadsmart; inability to attract new customers on a cost-effective basis; our inability to retain customers; intense competition; our reliance on retailers and reseller partnerships to sell our products; our reliance on vendors to manufacture the on-premise appliances and end-point devices we sell; our reliance on third parties for our network connectivity and co-location facilities; our reliance on third parties for some of our software development, quality assurance and operations; our reliance on third parties to provide the majority of our customer service and support representatives; and interruptions to our service. You should not place undue reliance on these forward-looking statements, which speak only as of the date hereof. We do not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law.

The forward-looking statements contained in this presentation are also subject to other risks and uncertainties, including those more fully described in our filings with the Securities and Exchange Commission, including the risk factors contained in our quarterly filing on form 10-Q for the quarter ended October 31, 2019, filed with the SEC on December 6, 2019. The forward-looking statements in this presentation are based on information available to Ooma as of the date hereof, and Ooma disclaims any obligation to update any forward-looking statements, except as required by law.

#### Ooma Provides Leading Communications Services



We transform sophisticated technology into elegant, simple communications solutions accessible to everyone.



### Ooma Today



Founded 2003; IPO 2015 NYSE: OOMA Multi-tenant SaaS platform 1M+ core users Customers of all sizes 90%+ recurring revenue (100% retention\*) 800+ employees and contractors HQ: Sunnyvale, CA

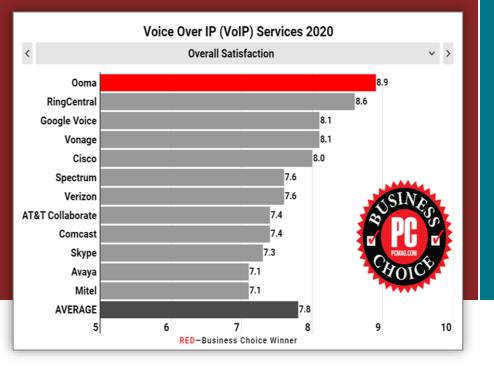
\* Net dollar subscription retention rate Note: Fiscal year end January 31.

#### Customers Rate Ooma #1

#### Business

#1 Ranked by Readers7 Years in a Row





#### Home

Top Ranked by Readers 7 Times



|       | Туре    | Provider                     | Reader so | ore 1 Su   | rvey res    | sults        |         |
|-------|---------|------------------------------|-----------|------------|-------------|--------------|---------|
| Order |         |                              | 0         | 100        | Reliability | call quality | Support |
| 1     | VolP    | Ooma                         | 88        |            | •           | •            | •       |
| 2     | VOIP    | WOW                          | 82        | -          | 0           | •            | -       |
| 3     | VolP    | Vonage                       | 81        |            |             | •            | •       |
| 4     | VolP    | SuddenLink                   | 78        | - e        |             | •            | -       |
| 5     | VolP    | MagicJack                    | 78        |            | •           | 0            | -       |
| 6     | VolP    | <b>Bright House Networks</b> | 77        | <b>–</b> c |             | •            | •       |
| 7     | fiber   | Verizon FiOS                 | 76        | C          |             | 0            | 0       |
| 8     | VolP    | RCN                          | 75        | C          | •           | •            | -       |
| 9     | VolP    | Cablevision/Optimum          | 75        | • 0        | •           | •            | •       |
| 10    | VolP    | Cox                          | 74        | • 0        | •           | •            | 0       |
| 11    | land    | Cincinnati Bell              | 73        | 0          | 0           | •            | -       |
| 12    | land    | Cox                          | 73        | 0          | •           | •            | 0       |
| 13    | land    | TDS                          | 73        | • 0        | •           | •            | -       |
| 14    | VoIP    | Charter                      | 72        | 0          | 0           | •            |         |
| 15    | fiber 2 | AT&T U-verse                 | 72        |            | ) .         | •            | 6       |
| 16    | fiber 😰 | CenturyLink                  | 72        |            | ) .         | •            | -       |
| 17    | land    | Windstream                   | 70        |            |             | •            | 0       |
| 18    | land    | Verizon                      | 70        |            |             | •            |         |
| 19    | land    | FairPoint                    | 70        | •          |             | •            | -       |
| 20    | VolP    | Time Warner Cable            | 69        |            | 0           | 0            | 0       |
| 21    | fiber   | Frontier                     | 69        |            |             | •            |         |
| 22    | land    | CenturyLink                  | 69        |            |             | •            |         |
| 23    | VoIP    | Comcast/Xfinity              | 69        |            | 0           | •            |         |
| 24    | land    | Frontier                     | 68        |            |             | 0            | 0       |
| 25    | land    | AT&T                         | 67        |            |             | -            | 0       |

Ooma

#### **Our Solutions Serve Customers Better**



### Our Platform Delivers Breakthrough Features

#### DEPENDABLE VOICE QUALITY

#### **Overcomes Internet Congestion**

- Advanced codec
- Adaptive redundancy
- Router / QoS

### Ooma

#### TAILORED SOLUTIONS

#### **Enables Customization**

- Modern flexible design
- Easy integrations

#### EASE OF USE

#### **Provides End-to-End Solution**

- Smart endpoints
- Simple deployments

#### ENHANCED RELIABILITY

#### **Ensures Real-Time Fail Over**

- Fully redundant architecture
- Remote diagnostics

Ooma

#### Our Disruptive Cost Structure Enables Superior Value

| <b>RECURRING ARPU<sup>1</sup></b> | WHY CUSTOMERS BUY  |  |  |  |
|-----------------------------------|--|--|--|--|
| (Monthly)                         |  |  |  |  |
| \$11.00                           | Ooma Telo  | Ooma Office  | Ooma Enterprise  |  |
|                                   | <ul> <li>Free calling / no<br/>more phone bills</li> </ul> | <ul> <li>Value/unlimited<br/>nationwide calling</li> </ul> | <ul> <li>Customizable to<br/>individual needs</li> </ul> |  |
| \$7.70<br>Margin<br>per user      | <ul> <li>Uses existing<br/>home phones</li> </ul>          | <ul> <li>Easy to install /<br/>configure</li> </ul>        | <ul> <li>High reliability</li> </ul>                     |  |
| \$3.30                            | <b>66</b><br>Ooma is a brand I<br>recognize and trust      | <b>66</b><br>I choose Ooma for its<br>quality, ease of use | <b>66</b><br>Ooma satisfies our<br>unique requirements   |  |
| Cost<br>per user                  |  | and value  | unique requirements                                      |  |

<sup>1</sup>Average revenue per user for core users (approximate)



### Our Business Scope Provides Sales Synergy



## **45%** of Telo customers and **22%** of Office customers 1<sup>st</sup> hear about Ooma word of mouth

Source: Ooma new customer survey

Ooma

### Our Reach Extends to New Opportunities

#### PARTNER-FRIENDLY SOLUTIONS



#### **RESELLER-FRIENDLY SOLUTIONS**



#### WIRELESS INTERNET

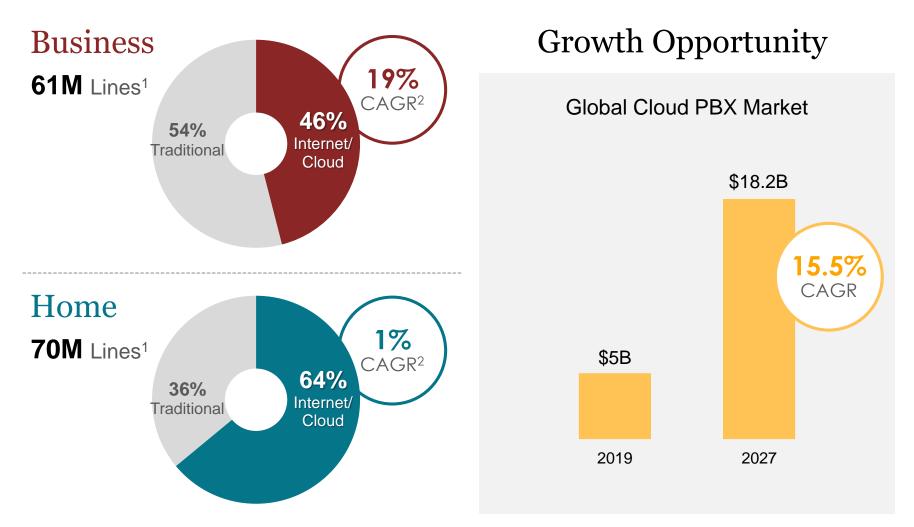


#### SECURITY





### Massive Market Transformation Underway

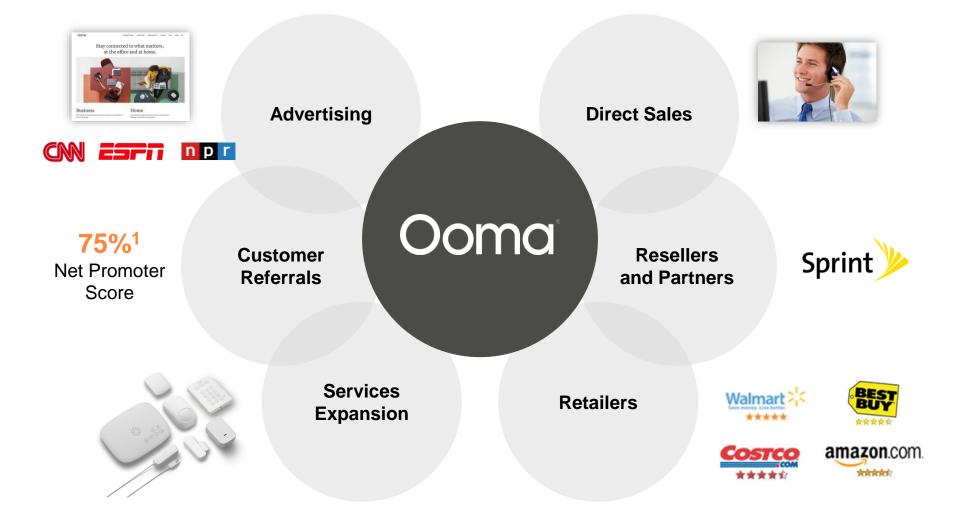


<sup>1</sup>North America. <sup>2</sup>2014 - 2017

Source: FCC Voice Telephone Services: Status as of December 31, 2016; CRTC Communications Monitoring Report 2018; IDC: U.S. Consumer Landline Voice Services 2014-2018 Forecast; Research and Markets, June 2019



### Integrated Growth Strategy



<sup>1</sup>PC Mag 2020, for Ooma's Small Business Solution



#### Significant Growth Drivers

Small businesses with underserved needs

Large businesses with custom requirements

Telecom resellers requiring own-brand solutions

New adjacent services

Geographic expansion

Our platform uniquely enables **solutions** to untapped opportunities



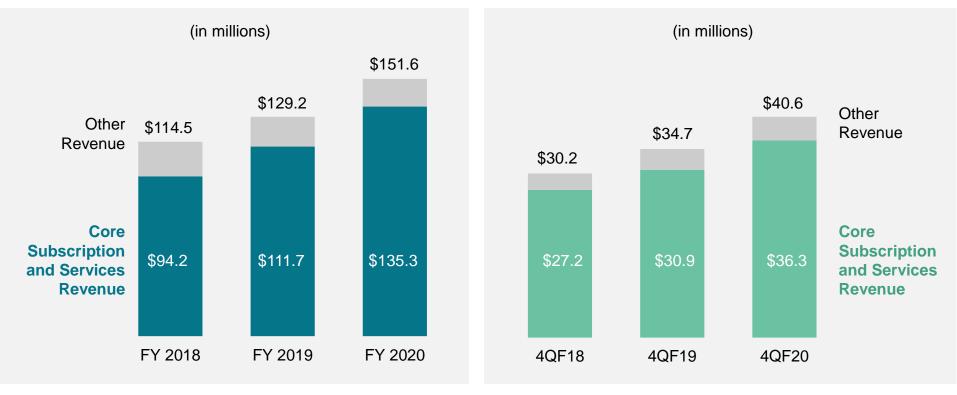
### **Financial Overview**



### **Compounding Subscriptions Drive Revenue**

ANNUAL REVENUE

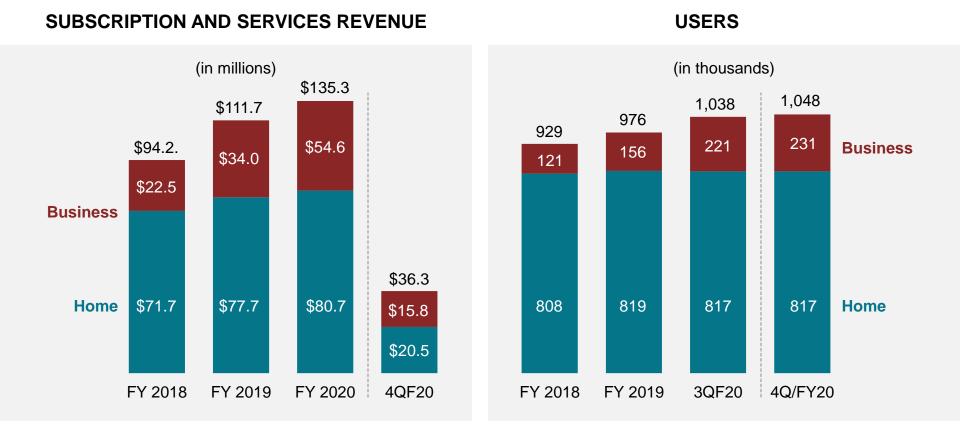
QUARTERLY REVENUE



Core Subscription & Services Revenue includes Ooma Business, which is the combined revenue of Office and Enterprise, and Residential. Other Revenue includes Product sales and Talkatone.



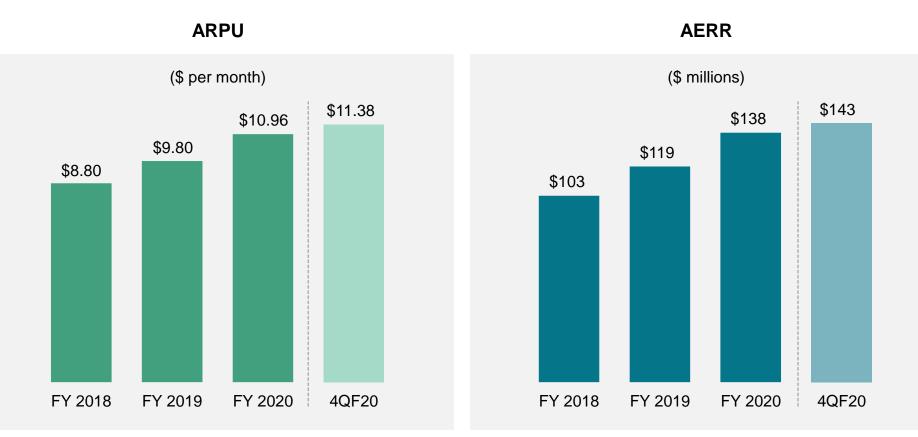
#### Ooma Business Drives User and Subscription Revenue Growth



4QF20 Ooma Business Subscription Revenue Growth of 61% YoY



#### **Key Metrics**

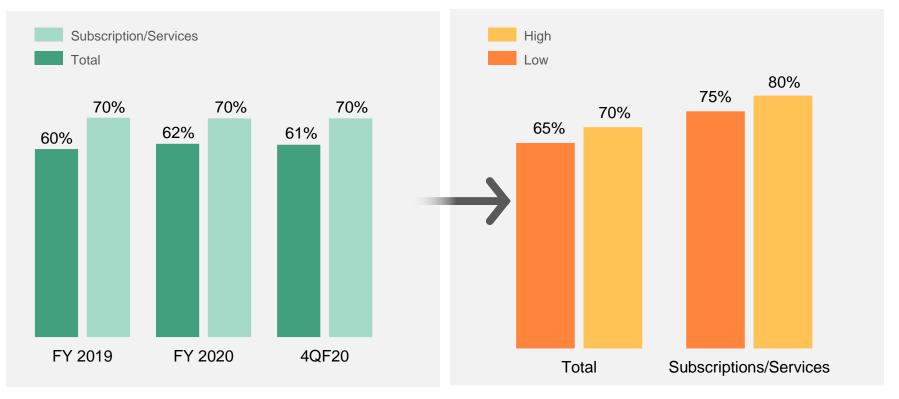


#### Monthly Business ARPU ~\$20, Monthly Home ARPU ~\$8

ARPU is blended monthly average subscription and services revenue per core user/seat. AERR is annualized exit recurring revenue.



### Robust Gross Margin



#### LONG TERM TARGET GROSS MARGIN RANGES



### **Strong Financial Position**

| (\$ millions)           | FY 2019 | FY 2020 | F4Q20   |  |
|-------------------------|---------|---------|---------|--|
| Cash and Investments    | \$42.6  | \$26.1  | \$26.1  |  |
| Cash used in Operations | (\$3.9) | (\$7.6) | (\$0.8) |  |
| Capital Spending        | (\$1.9) | (\$3.3) | (\$0.9) |  |
| Adjusted EBITDA         | (\$1.9) | \$1.0   | \$1.4   |  |



### Long-Term Target Model (Non-GAAP)

| (% revenue)                             | FY 2019 | FY 2020 | F4Q20 | 1-3 Year<br>Targets | Long-Term<br>Ranges |
|---|---------|---------|-------|---------------------|---------------------|
| Subscription & Services<br>Gross Margin | 70%     | 70%     | 70%   | 70%-75%             | 75% - 80%           |
| <b>Overall Gross Margin</b>             | 60%     | 62%     | 61%   | 62%-65%             | 65% - 70%           |
| Sales & Marketing                       | 30%     | 31%     | 30%   | 32%-35%             | 20% - 25%           |
| Research & Development                  | 23%     | 21%     | 19%   | 17%-19%             | 12% - 15%           |
| General & Administrative                | 10%     | 10%     | 11%   | 7%-9%               | 6% - 8%             |
| Adjusted EBITDA                         | (1%)    | 1%      | 3%    | 5%                  | 20% - 25%           |





### Thank You.

#### Appendix I GAAP to Non-GAAP Reconciliation

| \$ Thousands  | FY 2017    | FY 2018    | FY 2019    | FY 2020    | 4QF19     | 4QF20     |
|---|------------|------------|------------|------------|-----------|-----------|
| GAAP Gross Profit   | \$59,329   | \$68,092   | \$76,491   | \$89,381   | \$19,707  | \$24,588  |
| Add: Stock-based compensation expense and related taxes                 | 1,038      | 1,129      | 957        | 1,311      | 249       | 305       |
| Amortization of Intangibles   | 162        | 183        | 549        | 480        | 149       | 73        |
| Restructuring charges   | -          | -          | -          | 2,289      | -         | -         |
| Non-GAAP Gross Profit   | \$60,529   | \$69,404   | \$77,997   | \$93,461   | \$20,105  | \$24,966  |
| GAAP Sales and Marketing  | \$33,768   | \$37,302   | \$40,761   | \$50,497   | \$10,612  | \$12,999  |
| Add: Stock-based compensation expense and related taxes                 | (1,455)    | (\$1,857)  | (1,501)    | (2,004)    | (385)     | (459)     |
| Amortization of Intangibles   | -          | -          | (159)      | (736)      | (45)      | (253)     |
| Restructuring charges   | -          | -          | -          | (162)      | -         | -         |
| Non-GAAP Sales and Marketing  | \$32,313   | \$35,445   | \$39,101   | \$47,595   | \$10,182  | \$12,287  |
| GAAP Research and Development   | \$24,239   | \$29,328   | \$33,903   | \$37,770   | \$8,345   | \$8,652   |
| Add: Stock-based compensation expense and related taxes                 | (3,619)    | (4,046)    | (3,906)    | (4,773)    | (984)     | (1,116)   |
| Amortization of Intangibles   | (7)        | (6)        | (5)        | (6)        | (1)       | (1)       |
| Restructuring charges   | -          | -          | -          | (634)      | -         | 0         |
| Non-GAAP Research and Development                                       | \$20,613   | \$25,276   | \$29,992   | \$32,357   | \$7,360   | \$7,535   |
| GAAP General and Administrative   | \$14,598   | \$15,186   | \$17,613   | \$20,825   | \$4,577   | \$5,409   |
| Add: Stock-based compensation expense and related taxes                 | (3,754)    | (4,086)    | (4,331)    | (5,061)    | (1,074)   | (1,265)   |
| Amortization of Intangibles   | (179)      | (124)      | (27)       | (5)        | (5)       | -         |
| Acquistion related costs  | -          | (118)      | (423)      | (262)      | -         | -         |
| Litigation costs  | -          | -          | (142)      | (606)      | (142)     | -         |
| Change in fair value of acquisition-related<br>contingent consideration | -          | -          | 342        | 200        | 214       | 200       |
| Non-GAAP General and Administrative                                     | \$10,665   | \$10,858   | \$13,032   | \$15,091   | \$3,570   | \$4,344   |
| GAAP Operating Loss   | (\$13,276) | (\$13,724) | (\$15,786) | (\$19,711) | (\$3,827) | (\$2,472) |
| Add: Stock-based compensation expense and related taxes                 | 9,866      | 11,118     | 10,695     | 13,149     | 2,692     | 3,145     |
| Amortization of Intangibles   | 348        | 313        | 740        | 1,227      | 200       | 327       |
| Acquistion related costs  | -          | 118        | 81         | 262        | (214)     | -         |
| Litigation costs  | -          | -          | 142        | 606        | 142       | -         |
| Change in fair value of acquisition-related contingent consideration    | -          | -          | -          | (200)      | -         | (200)     |
| Restructuring charges   | -          | -          | -          | 3,085      | -         | -         |
| Non-GAAP Operating Income (Loss)  | (\$3,062)  | (\$2,175)  | (\$4,128)  | (\$1,582)  | (\$1,007) | \$800     |