Como

Smart Connected Services

Investor Presentation

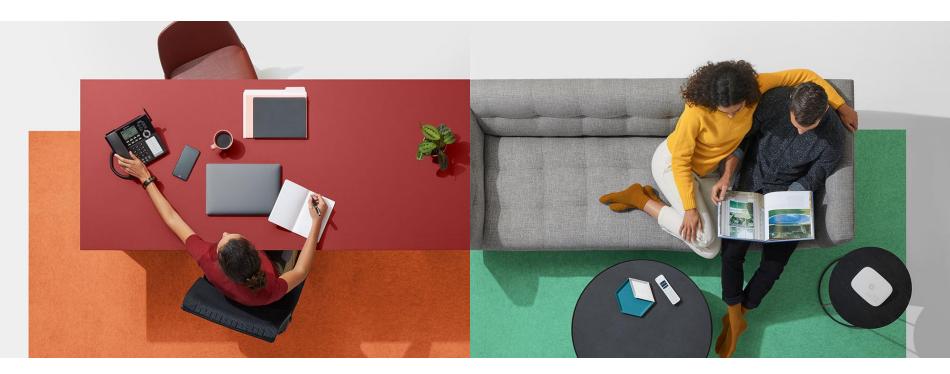
NOVEMBER 21, 2019

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This presentation contains forward-looking statements. In particular, statements regarding future economic performance, finances, and expectations and objectives of management constitute forward-looking statements. Forward-looking statements can be identified by the fact that they do not relate strictly to historical facts and generally contain words such as "believes", "expects", "may", "will", "should", "seeks", "approximately", "intends", "plans", "estimates", "anticipates", and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Although the forward-looking statements contained in this presentation are based upon information available at the time the statements are made and reflect management's good faith beliefs, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements to differ materially from anticipated future results. Important factors that could cause actual results to differ materially from expectations include, among others: inability to achieve the intended results from our acquisition of Broadsmart; inability to attract new customers on a cost-effective basis our inability to retain customers; intense competition; our reliance on retailers and reseller partnerships to sell our products; our reliance on vendors to manufacture the on-premise appliances and end-point devices we sell; our reliance on third parties for our network connectivity and co-location facilities; our reliance on third parties for some of our software development, quality assurance and operations; our reliance on third parties to provide the majority of our customer service and support representatives; our limited operating history; and interruptions to our service. You should not place undue reliance on these forward-looking statements, which speak only as of the date hereof. We do not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law.

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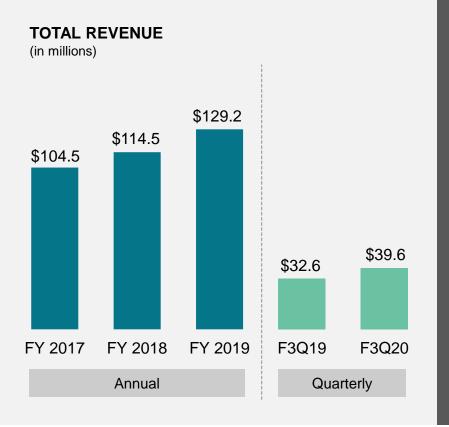
Ooma Provides Leading Communications Services



We transform sophisticated technology into elegant, simple communications solutions accessible to everyone.



Ooma Today



Founded 2003; IPO 2015 NYSE: OOMA Multi-tenant SaaS platform 1M+ core users Customers of all sizes 90%+ recurring revenue (100% retention*) 750+ employees and contractors HQ: Sunnyvale, CA

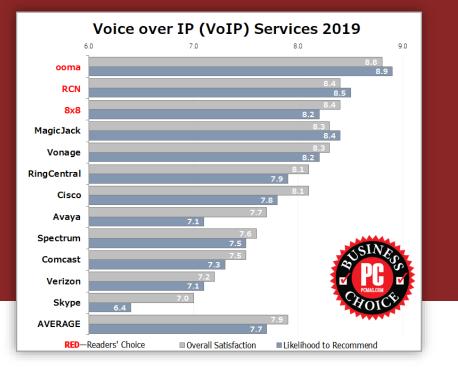
* Net dollar subscription retention rate Note: Fiscal year end January 31.

Customers Rate Ooma #1

Business

#1 Ranked by Readers6 Years in a Row





Home

Top Ranked by Readers 7 Times



| | Туре | Provider | Reader scor | e 1 Surv | ey resu | lts | | |
|-------|---------|------------------------------|-------------|----------|-------------|---------------------|---------|--|
| Order | | | 0 | Value | Reliability | Call quality | Sunnort | |
| 1 | VolP | Ooma | 88 | | • | • | • | |
| 2 | VOIP | WOW | 82 | • | 0 | 0 | - | |
| 3 | VolP | Vonage | 81 | • | 0 | • | • | |
| 4 | VolP | SuddenLink | 78 | | • | • | - | |
| 5 | VolP | MagicJack | 78 | 0 | • | 0 | - | |
| 6 | VolP | Bright House Networks | 77 | 0 | • | • | 0 | |
| 7 | fiber | Verizon FiOS | 76 | 0 | 0 | 0 | | |
| 8 | VolP | RCN | 75 | 0 | • | • | - | |
| 9 | VolP | Cablevision/Optimum | 75 | 0 | • | • | • | |
| 10 | VolP | Cox | 74 | 0 | • | • | 0 | |
| 11 | land | Cincinnati Bell | 73 | 0 | 0 | • | - | |
| 12 | land | Cox | 73 | 0 | • | • | 0 | |
| 13 | land | TDS | 73 | 0 | • | • | - | |
| 14 | VolP | Charter | 72 | 0 | 0 | • | | |
| 15 | fiber 2 | AT&T U-verse | 72 | • | • | • | 6 | |
| 16 | fiber 🗈 | CenturyLink | 72 | 0 | • | • | | |
| 17 | land | Windstream | 70 | • | • | • | 6 | |
| 18 | land | Verizon | 70 | • | • | • | | |
| 19 | land | FairPoint | 70 | • | • | • | - | |
| 20 | VolP | Time Warner Cable | 69 | • | 0 | 0 | G | |
| 21 | fiber | Frontier | 69 | • | • | • | | |
| 22 | land | CenturyLink | 69 | • | • | • | 6 | |
| 23 | VoiP | Comcast/Xfinity | 69 | • | 0 | • | | |
| 24 | land | Frontier | 68 | • | • | 0 | G | |
| 25 | land | AT&T | 67 | | • | • | 6 | |

Ooma

Our Solutions Serve Customers Better



Our Platform Delivers Breakthrough Features

DEPENDABLE VOICE QUALITY

Overcomes Internet Congestion

- Advanced codec
- Adaptive redundancy
- Router / QoS

Ooma

TAILORED SOLUTIONS

Enables Customization

- Modern flexible design
- Easy integrations

EASE OF USE

Provides End-to-End Solution

- Smart endpoints
- Simple deployments

ENHANCED RELIABILITY

Ensures Real-Time Fail Over

- Fully redundant architecture
- Remote diagnostics

Ooma

Our Disruptive Cost Structure Enables Superior Value

| RECURRING ARPU¹ | WHY CUSTOMERS BUY | | | |
|-----------------------------------|--|--|--|--|
| (Monthly) | | | | |
| \$11.00 | Ooma Telo | Ooma Office | Ooma Enterprise | |
| | Free calling / no more phone bills | Value/unlimited nationwide calling | Customizable to individual needs | |
| \$7.70 Margin per user | Uses existing home phones | Easy to install / configure | High reliability | |
| \$3.30 | 66 Ooma is a brand I recognize and trust | 66 I choose Ooma for its quality, ease of use | 66 Ooma satisfies our unique requirements | |
| Cost per user | | and value | unique requirements | |

¹Average revenue per user for core users (approximate)



Our Business Scope Provides Sales Synergy



45% of Telo customers and **22%** of Office customers 1st hear about Ooma word of mouth

Source: Ooma new customer survey

Ooma

Our Reach Extends to New Opportunities

PARTNER-FRIENDLY SOLUTIONS



RESELLER-FRIENDLY SOLUTIONS



WIRELESS INTERNET

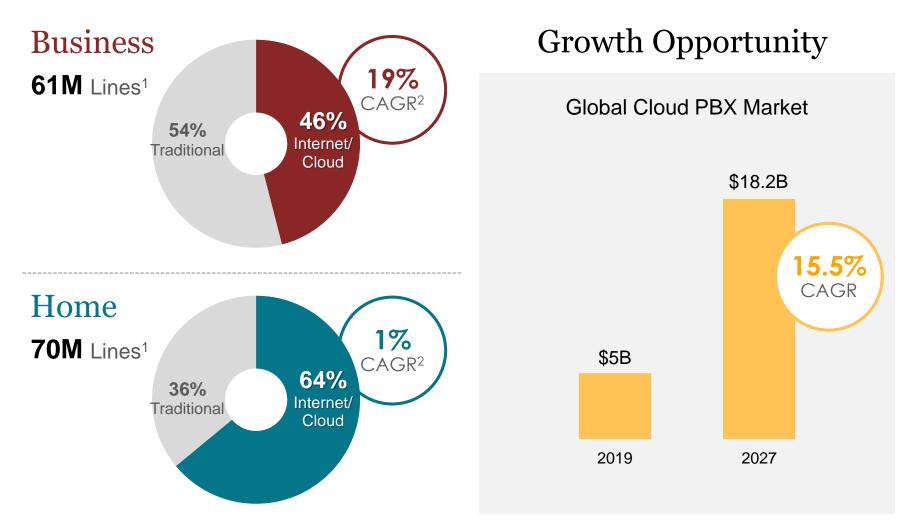


SECURITY





Massive Market Transformation Underway

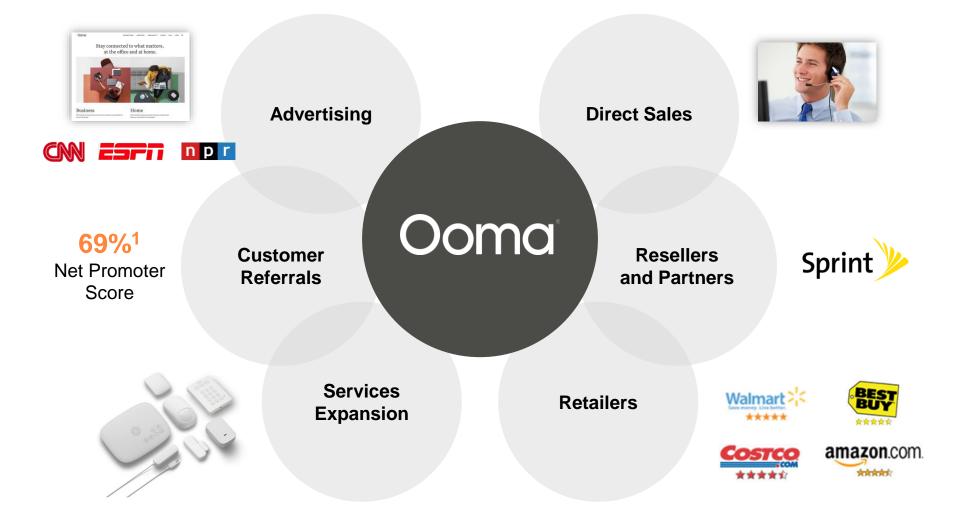


¹North America. ²2014 - 2017

Source: FCC Voice Telephone Services: Status as of December 31, 2016; CRTC Communications Monitoring Report 2018; IDC: U.S. Consumer Landline Voice Services 2014-2018 Forecast; Research and Markets, June 2019



Integrated Growth Strategy



¹PC Mag 2019, for Ooma's Small Business Solution



Significant Growth Drivers

Small businesses with underserved needs

Large businesses with custom requirements

Telecom resellers requiring own-brand solutions

New adjacent services

Geographic expansion

Our platform uniquely enables **solutions** to untapped opportunities



Financial Overview



Investment Highlights

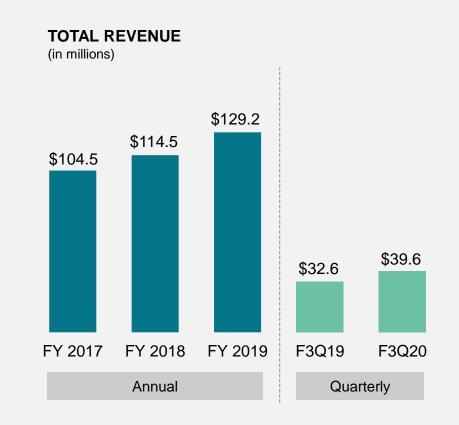
Massive connected services opportunity

Unique SaaS platform solution

Disruptive cloud communications and other connected services

Efficient integrated go-to-market strategy

Predictable SaaS / subscription economics



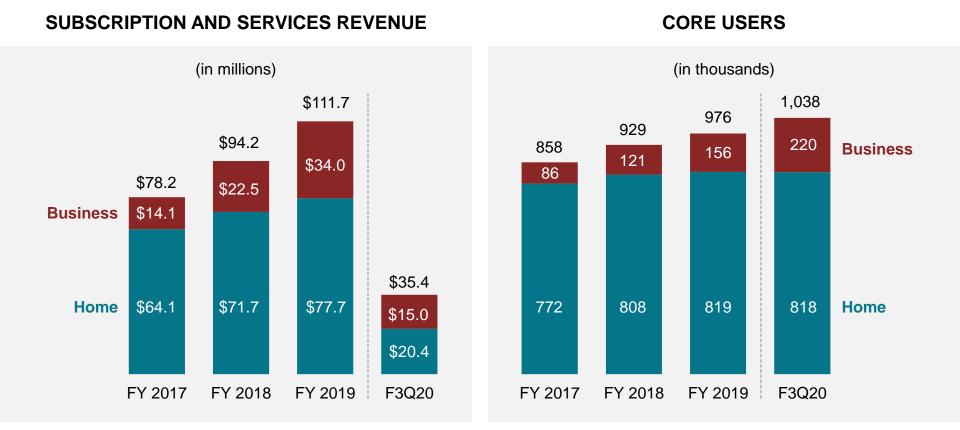
Compounding Subscriptions Drive Revenue

ANNUAL REVENUE QUARTERLY REVENUE (in millions) (in millions) \$39.6 \$129.2 Other \$114.5 \$32.6 Revenue \$104.5 \$28.5 Other Revenue Core Core **Subscription Subscription** \$78.2 \$35.4 \$94.2 \$111.7 \$28.7 \$23.9 and Services and Services Revenue **Revenue** FY 2017 FY 2018 FY 2019 F3Q18 F3Q19 F3Q20

Core Subscription & Services Revenue includes Ooma Business, which is the combined revenue of Office and Enterprise, and Residential. Other Revenue includes Product sales and Talkatone.



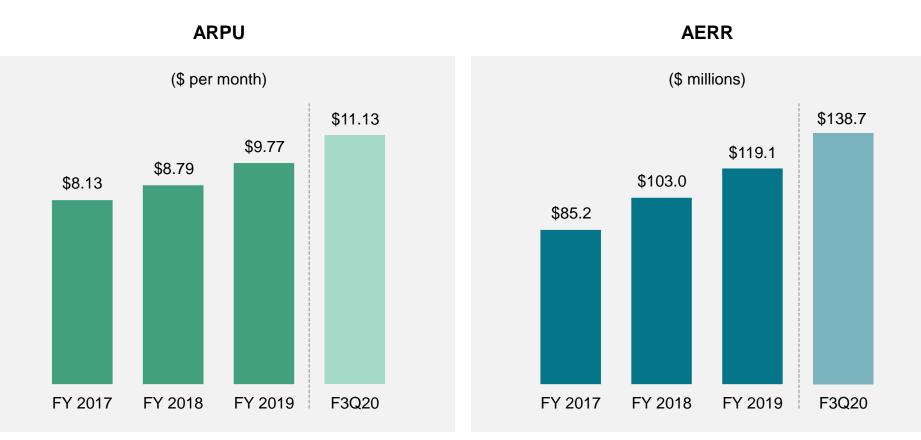
Ooma Business Drives Core User and Subscription Revenue Growth



3Q20 Ooma Business Subscription Revenue Growth of 67% YoY



Key Metrics



Monthly Business ARPU ~\$20, Monthly Home ARPU ~\$8

ARPU is blended monthly average subscription and services revenue per core user/seat. AERR is annualized exit recurring revenue.



Robust Gross Margin

Subscription/Services High Total Low 80% 75% 71% 70% 70% 70% 65% 63% 61% 60% FY 2018 FY 2019 F3Q20 Subscription Total

LONG TERM GROSS MARGIN RANGES

Ooma

Strong Financial Position

| (\$ millions) | FY 2018 | FY 2019 | F3Q20 |
|-----------------------------------|---------|---------|---------|
| Cash and Investments | \$51.8 | \$42.6 | \$27.5 |
| Cash from (used in) Operations | \$3.2 | (\$3.9) | (\$0.6) |
| Capital Spending | (\$2.5) | (\$1.9) | (\$0.8) |
| Adjusted EBITDA | (\$0.2) | (\$1.9) | \$0.6 |

Long-Term Target Model (Non-GAAP)

| (% revenue) | FY 2018 | FY 2019 | F3Q20 | 3 Year Targets | Long-Term Ranges |
|---|---------|---------|-------|-------------------|---------------------|
| Subscription & Services Gross Margin | 70% | 70% | 71% | 70%-75% | 75% - 80% |
| Overall Gross Margin | 61% | 60% | 63% | 62%-65% | 65% - 70% |
| Sales & Marketing | 31% | 30% | 31% | 32%-35% | 20% - 25% |
| Research & Development | 22% | 23% | 22% | 17%-19% | 12% - 15% |
| General & Administrative | 9% | 10% | 10% | 7%-9% | 6% - 8% |
| Adjusted EBITDA | (0%) | (1%) | 1% | 5% | 20% - 25% |





Thank You.

GAAP to Non-GAAP Reconciliation

| \$ Thousands | FY 2017 | FY 2018 | FY 2019 | F3Q19 | F3Q20 |
|---|------------|------------|------------|-----------|-----------|
| GAAP Gross Profit | \$59,329 | \$68,092 | \$76,491 | \$20,073 | \$22,040 |
| Add : Stock-based compensation expense and related taxes | 1,038 | 1,129 | 957 | 257 | 348 |
| Amortization of Intangibles | 162 | 183 | 549 | 146 | 128 |
| Restructuring charges | - | - | - | - | 2,289 |
| Non-GAAP Gross Profit | \$60,529 | \$69,404 | \$77,997 | \$20,476 | \$24,805 |
| GAAP Sales and Marketing | \$33,768 | \$37,302 | \$40,761 | \$10,755 | \$13,205 |
| Add : Stock-based compensation expense and related taxes | (1,455) | (\$1,857) | (1,501) | (371) | (528) |
| Amortization of Intangibles | - | - | (159) | (45) | (254) |
| Restructuring charges | - | - | - | - | (162) |
| Non-GAAP Sales and Marketing | \$32,313 | \$35,445 | \$39,101 | \$10,339 | \$12,261 |
| GAAP Research and Development | \$24,239 | \$29,328 | \$33,903 | \$8,593 | \$10,639 |
| Add: Stock-based compensation expense and related taxes | (3,619) | (4,046) | (3,906) | (1,022) | (1,226) |
| Amortization of Intangibles | (7) | (6) | (5) | (1) | (2) |
| Restructuring charges | - | - | - | - | (634) |
| Non-GAAP Research and Development | \$20,613 | \$25,276 | \$29,992 | \$7,570 | \$8,777 |
| GAAP General and Administrative | \$14,598 | \$15,186 | \$17,613 | \$4,589 | \$5,136 |
| Add : Stock-based compensation expense and related taxes | (3,754) | (4,086) | (4,331) | (1,125) | (1,281) |
| Amortization of Intangibles | (179) | (124) | (27) | (5) | - |
| Acquistion related costs | - | (118) | (423) | - | (49) |
| Litigation costs | - | - | (142) | - | - |
| Change in fair value of acquisition-related contingent consideration | - | - | 342 | - | - |
| Non-GAAP General and Administrative | \$10,665 | \$10,858 | \$13,032 | \$3,459 | \$3,806 |
| GAAP Operating Loss | (\$13,276) | (\$13,724) | (\$15,786) | (\$3,864) | (\$6,940) |
| Add : Stock-based compensation expense and related taxes | 9,866 | 11,118 | 10,695 | 2,775 | 3,383 |
| Amortization of Intangibles | 348 | 313 | 740 | 197 | 384 |
| Acquistion related costs | - | 118 | 81 | - | 49 |
| Litigation costs | - | - | 142 | - | - |
| Restructuring charges | - | - | - | - | 3,085 |
| Non-GAAP Operating Loss | (\$3,062) | (\$2,175) | (\$4,128) | (\$892) | (\$39) |