# Como

### **Smart Connected Services**

**Investor Presentation** 

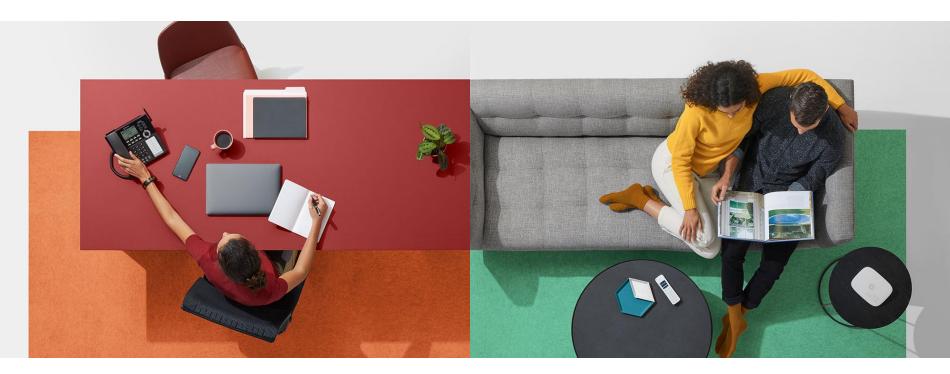
**NOVEMBER 21, 2019** 

### Safe Harbor Statement

This presentation contains forward-looking statements. In particular, statements regarding future economic performance, finances, and expectations and objectives of management constitute forward-looking statements. Forward-looking statements can be identified by the fact that they do not relate strictly to historical facts and generally contain words such as "believes", "expects", "may", "will", "should", "seeks", "approximately", "intends", "plans", "estimates", "anticipates", and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Although the forward-looking statements contained in this presentation are based upon information available at the time the statements are made and reflect management's good faith beliefs, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements to differ materially from anticipated future results. Important factors that could cause actual results to differ materially from expectations include, among others: inability to achieve the intended results from our acquisition of Broadsmart; inability to attract new customers on a cost-effective basis our inability to retain customers; intense competition; our reliance on retailers and reseller partnerships to sell our products; our reliance on vendors to manufacture the on-premise appliances and end-point devices we sell; our reliance on third parties for our network connectivity and co-location facilities; our reliance on third parties for some of our software development, quality assurance and operations; our reliance on third parties to provide the majority of our customer service and support representatives; our limited operating history; and interruptions to our service. You should not place undue reliance on these forward-looking statements, which speak only as of the date hereof. We do not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law.

The forward-looking statements contained in this presentation are also subject to other risks and uncertainties, including those more fully described in our filings with the Securities and Exchange Commission, including the risk factors contained in our quarterly filing on form 10-Q for the quarter ended July 31, 2019, filed with the SEC on September 9, 2019. The forward-looking statements in this presentation are based on information available to Ooma as of the date hereof, and Ooma disclaims any obligation to update any forward-looking statements, except as required by law.

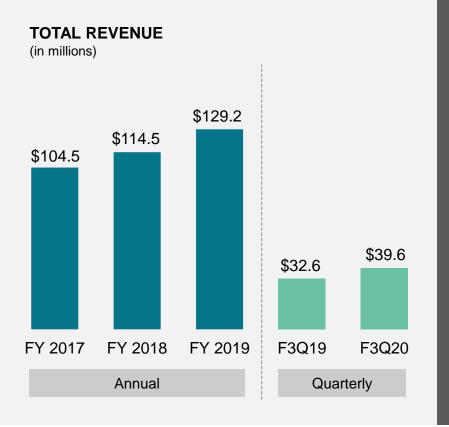
### Ooma Provides Leading Communications Services



We transform sophisticated technology into elegant, simple communications solutions accessible to everyone.



### Ooma Today



Founded 2003; IPO 2015 NYSE: OOMA Multi-tenant SaaS platform 1M+ core users Customers of all sizes 90%+ recurring revenue (100% retention\*) 750+ employees and contractors HQ: Sunnyvale, CA

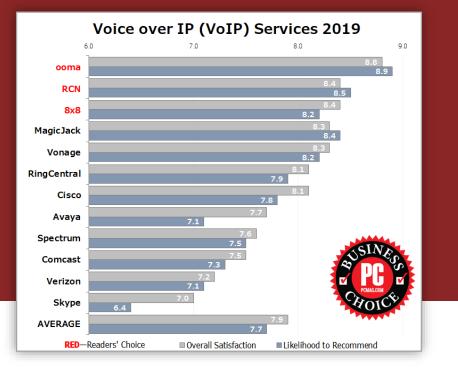
\* Net dollar subscription retention rate Note: Fiscal year end January 31.

### Customers Rate Ooma #1

### Business

#1 Ranked by Readers6 Years in a Row





### Home

Top Ranked by Readers 7 Times



	Туре	Provider	Reader scor	e 1 Surv	ey resu	lts		
Order			0	Value	Reliability	<b>Call</b> quality	Sunnort	
1	VolP	Ooma	88		•	•	•	
2	VOIP	WOW	82	•	0	0	-	
3	VolP	Vonage	81	•	0	•	•	
4	VolP	SuddenLink	78		•	•	-	
5	VolP	MagicJack	78	0	•	0	-	
6	VolP	<b>Bright House Networks</b>	77	0	•	•	0	
7	fiber	Verizon FiOS	76	0	0	0		
8	VolP	RCN	75	0	•	•	-	
9	VolP	Cablevision/Optimum	75	0	•	•	•	
10	VolP	Cox	74	0	•	•	0	
11	land	Cincinnati Bell	73	0	0	•	-	
12	land	Cox	73	0	•	•	0	
13	land	TDS	73	0	•	•	-	
14	VolP	Charter	72	0	0	•		
15	fiber 2	AT&T U-verse	72	•	•	•	6	
16	fiber 🗈	CenturyLink	72	0	•	•		
17	land	Windstream	70	•	•	•	6	
18	land	Verizon	70	•	•	•		
19	land	FairPoint	70	•	•	•	-	
20	VolP	Time Warner Cable	69	•	0	0	G	
21	fiber	Frontier	69	•	•	•		
22	land	CenturyLink	69	•	•	•	6	
23	VoiP	Comcast/Xfinity	69	•	0	•		
24	land	Frontier	68	•	•	0	G	
25	land	AT&T	67		•	•	6	

#### Ooma

### **Our Solutions Serve Customers Better**



### Our Platform Delivers Breakthrough Features

#### DEPENDABLE VOICE QUALITY

#### **Overcomes Internet Congestion**

- Advanced codec
- Adaptive redundancy
- Router / QoS

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#### TAILORED SOLUTIONS

#### **Enables Customization**

- Modern flexible design
- Easy integrations

#### EASE OF USE

#### **Provides End-to-End Solution**

- Smart endpoints
- Simple deployments

#### ENHANCED RELIABILITY

#### **Ensures Real-Time Fail Over**

- Fully redundant architecture
- Remote diagnostics

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### Our Disruptive Cost Structure Enables Superior Value

<b>RECURRING ARPU<sup>1</sup></b>	WHY CUSTOMERS BUY			
(Monthly)				
\$11.00	Ooma Telo	Ooma Office	Ooma Enterprise	
	<ul> <li>Free calling / no more phone bills</li> </ul>	<ul> <li>Value/unlimited nationwide calling</li> </ul>	<ul> <li>Customizable to individual needs</li> </ul>	
\$7.70 Margin per user	<ul> <li>Uses existing home phones</li> </ul>	<ul> <li>Easy to install / configure</li> </ul>	<ul> <li>High reliability</li> </ul>	
\$3.30	<b>66</b> Ooma is a brand I recognize and trust	<b>66</b> I choose Ooma for its quality, ease of use	<b>66</b> Ooma satisfies our unique requirements	
Cost per user		and value	unique requirements	

<sup>1</sup>Average revenue per user for core users (approximate)



### Our Business Scope Provides Sales Synergy



## **45%** of Telo customers and **22%** of Office customers 1<sup>st</sup> hear about Ooma word of mouth

Source: Ooma new customer survey

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### Our Reach Extends to New Opportunities

#### PARTNER-FRIENDLY SOLUTIONS



#### **RESELLER-FRIENDLY SOLUTIONS**



#### WIRELESS INTERNET

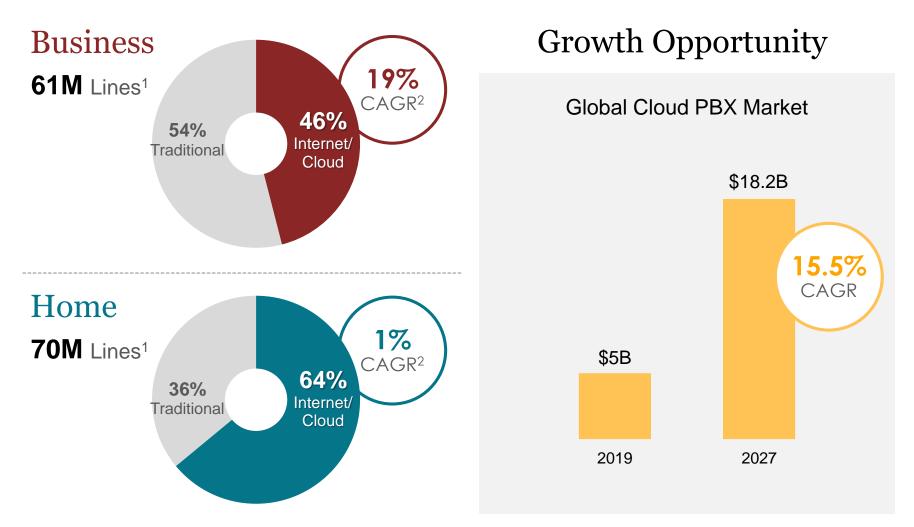


#### SECURITY





### Massive Market Transformation Underway

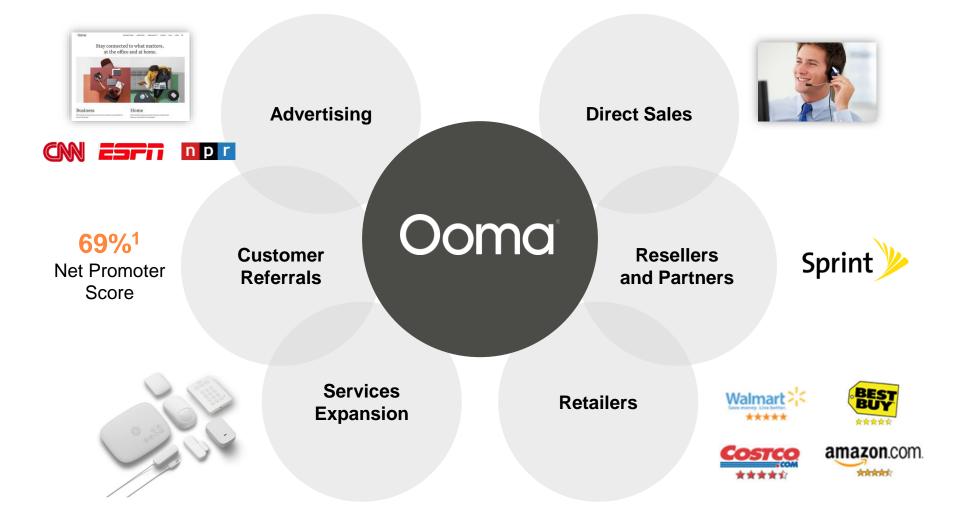


<sup>1</sup>North America. <sup>2</sup>2014 - 2017

Source: FCC Voice Telephone Services: Status as of December 31, 2016; CRTC Communications Monitoring Report 2018; IDC: U.S. Consumer Landline Voice Services 2014-2018 Forecast; Research and Markets, June 2019



### Integrated Growth Strategy



<sup>1</sup>PC Mag 2019, for Ooma's Small Business Solution



### Significant Growth Drivers

Small businesses with underserved needs

Large businesses with custom requirements

Telecom resellers requiring own-brand solutions

New adjacent services

Geographic expansion

Our platform uniquely enables **solutions** to untapped opportunities



### **Financial Overview**



### **Investment Highlights**

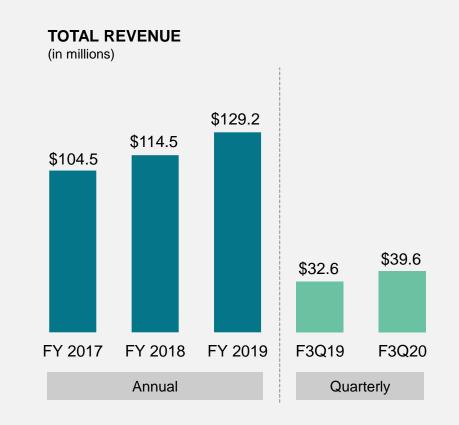
Massive connected services opportunity

Unique SaaS platform solution

**Disruptive** cloud communications and other connected services

Efficient integrated go-to-market strategy

**Predictable** SaaS / subscription economics



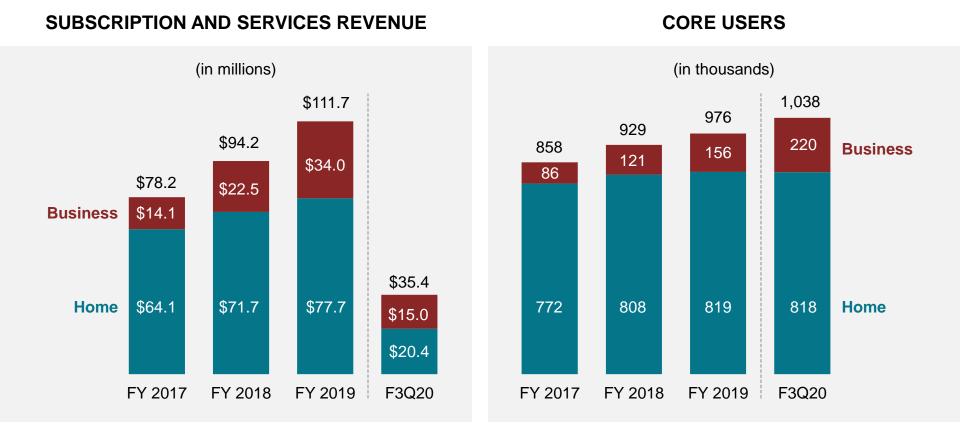
### **Compounding Subscriptions Drive Revenue**

**ANNUAL REVENUE** QUARTERLY REVENUE (in millions) (in millions) \$39.6 \$129.2 Other \$114.5 \$32.6 Revenue \$104.5 \$28.5 Other Revenue Core Core **Subscription Subscription** \$78.2 \$35.4 \$94.2 \$111.7 \$28.7 \$23.9 and Services and Services Revenue **Revenue** FY 2017 FY 2018 FY 2019 F3Q18 F3Q19 F3Q20

Core Subscription & Services Revenue includes Ooma Business, which is the combined revenue of Office and Enterprise, and Residential. Other Revenue includes Product sales and Talkatone.



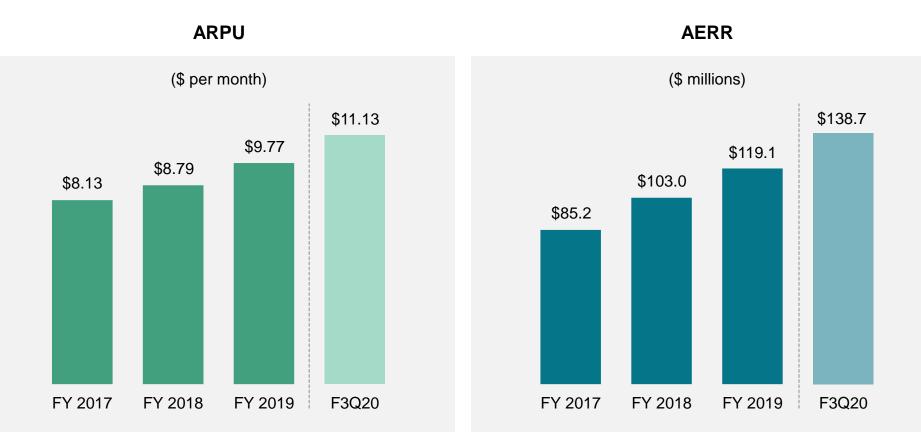
### Ooma Business Drives Core User and Subscription Revenue Growth



3Q20 Ooma Business Subscription Revenue Growth of 67% YoY



### **Key Metrics**



#### Monthly Business ARPU ~\$20, Monthly Home ARPU ~\$8

ARPU is blended monthly average subscription and services revenue per core user/seat. AERR is annualized exit recurring revenue.



### Robust Gross Margin

#### Subscription/Services High Total Low 80% 75% 71% 70% 70% 70% 65% 63% 61% 60% FY 2018 FY 2019 F3Q20 Subscription Total

#### LONG TERM GROSS MARGIN RANGES

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### **Strong Financial Position**

(\$ millions)	FY 2018	FY 2019	F3Q20
Cash and Investments	\$51.8	\$42.6	\$27.5
Cash from (used in) Operations	\$3.2	(\$3.9)	(\$0.6)
Capital Spending	(\$2.5)	(\$1.9)	(\$0.8)
Adjusted EBITDA	(\$0.2)	(\$1.9)	\$0.6

### Long-Term Target Model (Non-GAAP)

(% revenue)	FY 2018	FY 2019	F3Q20	3 Year Targets	Long-Term Ranges
Subscription & Services Gross Margin	70%	70%	71%	70%-75%	75% - 80%
<b>Overall Gross Margin</b>	61%	60%	63%	62%-65%	65% - 70%
Sales & Marketing	31%	30%	31%	32%-35%	20% - 25%
Research & Development	22%	23%	22%	17%-19%	12% - 15%
General & Administrative	9%	10%	10%	7%-9%	6% - 8%
Adjusted EBITDA	(0%)	(1%)	1%	5%	20% - 25%





### Thank You.

### GAAP to Non-GAAP Reconciliation

\$ Thousands	FY 2017	FY 2018	FY 2019	F3Q19	F3Q20
GAAP Gross Profit	\$59,329	\$68,092	\$76,491	\$20,073	\$22,040
Add : Stock-based compensation expense and related taxes	1,038	1,129	957	257	348
Amortization of Intangibles	162	183	549	146	128
Restructuring charges	-	-	-	-	2,289
Non-GAAP Gross Profit	\$60,529	\$69,404	\$77,997	\$20,476	\$24,805
GAAP Sales and Marketing	\$33,768	\$37,302	\$40,761	\$10,755	\$13,205
Add : Stock-based compensation expense and related taxes	(1,455)	(\$1,857)	(1,501)	(371)	(528)
Amortization of Intangibles	-	-	(159)	(45)	(254)
Restructuring charges	-	-	-	-	(162)
Non-GAAP Sales and Marketing	\$32,313	\$35,445	\$39,101	\$10,339	\$12,261
GAAP Research and Development	\$24,239	\$29,328	\$33,903	\$8,593	\$10,639
Add: Stock-based compensation expense and related taxes	(3,619)	(4,046)	(3,906)	(1,022)	(1,226)
Amortization of Intangibles	(7)	(6)	(5)	(1)	(2)
Restructuring charges	-	-	-	-	(634)
Non-GAAP Research and Development	\$20,613	\$25,276	\$29,992	\$7,570	\$8,777
GAAP General and Administrative	\$14,598	\$15,186	\$17,613	\$4,589	\$5,136
Add : Stock-based compensation expense and related taxes	(3,754)	(4,086)	(4,331)	(1,125)	(1,281)
Amortization of Intangibles	(179)	(124)	(27)	(5)	-
Acquistion related costs	-	(118)	(423)	-	(49)
Litigation costs	-	-	(142)	-	-
Change in fair value of acquisition-related contingent consideration	-	-	342	-	-
Non-GAAP General and Administrative	\$10,665	\$10,858	\$13,032	\$3,459	\$3,806
GAAP Operating Loss	(\$13,276)	(\$13,724)	(\$15,786)	(\$3,864)	(\$6,940)
Add : Stock-based compensation expense and related taxes	9,866	11,118	10,695	2,775	3,383
Amortization of Intangibles	348	313	740	197	384
Acquistion related costs	-	118	81	-	49
Litigation costs	-	-	142	-	-
Restructuring charges	-	-	-	-	3,085
Non-GAAP Operating Loss	(\$3,062)	(\$2,175)	(\$4,128)	(\$892)	(\$39)